UNIQUE ENTITY NUMBER: S97SS0023J

REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2015

LO HOCK LING & CO

Chartered Accountants Singapore 盧鶴齡會計公司



www.lohocklingco.com.sg

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PARTICULARS OF THE ASSOCIATION - 31 DECEMBER 2015

1. CHARITY REGISTRATION NUMBER

001299

2. INSTITUTION OF A PUBLIC CHARACTER (IPC) NUMBER

IPC 000212

3. UNIQUE ENTITY NUMBER (UEN)

S97SS0023J

4. REGISTERED ADDRESS

No. 1 Lorong 23, Geylang, Singapore 388352

5. BOARD MEMBERS

Name

Vincent Lim Kee Ang Dominique Choy Sok Fun Daniel Sim Han Jen Eng Heng Long Arumugam Meganathan Pastor George Dixon Butron Sharon Carroll

Designation

President
Vice President
Assistant Treasurer
Secretary
Assistant Secretary
Board Member
Board Member

6. BANKERS

OCBC Bank Ltd

7. AUDITORS

Lo Hock Ling & Co. Chartered Accountants Singapore

(Registered under the Societies Act)

STATEMENT BY MANAGEMENT COMMITTEE

In our opinion, the accompanying financial statements set out on pages 5 to 20 which comprise the

balance sheet as at 31 December 2015, and the statement of financial activities, statement of

changes in funds and statement of cash flows for the year then ended, and a summary of significant

accounting policies and other explanatory information, are drawn up so as to give a true and fair

view of the financial position of Highpoint Community Services Association (the "Association") as at

31 December 2015 and the financial performance, changes in funds and cash flows of the

Association for the year ended on that date.

On Behalf of the Board

Vincent Lim Kee Ang

President

Daniel Sim Han Jen

Assistant Treasurer

Singapore, 30 March 2016

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INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF

HIGHPOINT COMMUNITY SERVICES ASSOCIATION

(Registered under the Societies Act)

Report on the Financial Statements

We have audited the accompanying financial statements of Highpoint Community Services Association (the "Association") set out on pages 5 to 20, which comprise the balance sheet as at 31 December 2015, and the statement of financial activities, statement of changes in funds and statement of cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Charities Act, Cap. 37, Societies Act, Cap. 311 and Singapore Financial Reporting Standards, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Singapore Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal controls relevant to the entity's preparation of financial statements that give a true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal controls. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF

HIGHPOINT COMMUNITY SERVICES ASSOCIATION

(Registered under the Societies Act)

(continued)

Opinion

In our opinion, the financial statements are properly drawn up in accordance with the provisions of the Charities Act, Societies Act and Singapore Financial Reporting Standards so as to give a true and fair view of the financial position of the Association as at 31 December 2015 and the financial performance, changes in funds and cash flows of the Association for the year ended on that date.

Report on Other Legal and Regulatory Requirements

In our opinion,

- the accounting and other records required by the regulations enacted under the Societies Act to be kept by the Association have been properly kept in accordance with those regulations; and
- (b) the fund-raising appeals held during the year has been carried out in accordance with regulation 6 of the Societies Regulations issued under the Societies Act and proper accounts and other records have been kept of the fund raising appeals.

During the course of our audit, nothing has come to our attention that causes us to believe that during the year:

- (i) the use of the donation monies was not in accordance with the objectives of the Association as required under regulation 16 of the Charities (Institutions of a Public Character) Regulations; and
- (ii) the Association has not complied with the requirements of regulation 15 (Fund-raising expenses) of the Charities (Institutions of a Public Character) Regulations.

LO HOCK LING & CO.
PUBLIC ACCOUNTANTS AND

CHARTERED ACCOUNTANTS SINGAPORE

Singapore, 30 March 2016

(Registered under the Societies Act)

Balance Sheet as at 31 December 2015

	<u>Notes</u>	<u>2015</u>	<u>2014</u>
		\$	\$
ASSETS			
Non-Current Asset			
Property, plant and equipment	3	350,376	543,971
		350,376	543,971
Current Assets			
Trade and other receivables	4	631,341	544,910
Fixed deposits with bank	5	544,114	808,000
Cash and bank balances		2,553,820	825,457
		3,729,275	2,178,367
Total Assets		4,079,651	2,722,338
FUNDS AND LIABILITIES			
<u>Funds</u>			
Accumulated funds		3,532,112	2,261,894
Total Funds		3,532,112	2,261,894
<u>Current Liabilities</u>			
Other payables	6	547,539	460,444
		547,539	460,444
Total Funds and Liabilities		4,079,651	2,722,338

(Registered under the Societies Act)

Statement of Financial Activities for the year ended 31 December 2015

<u>2015</u>	2014
\$	\$
•	*
23,131	26,534
48,178	140,168
	375,592
1,471,889	125,178
282 480	199,285
	60,528
45,723	61,784
42,529	
2,266,418	989,069
352,576	170,855
1,033,018	863,613
	63,885
	2,034 140,047
	140,047 883,662
7 90, 190	000,002
2,425,728	2,124,096
1,389	1,592
-	2,350
95,583	66,517
	a
95,583	68,867
4,789,118	3,183,624
	\$ 23,131 48,178 250,392 1,471,889 282,489 102,087 45,723 42,529 2,266,418 352,576 1,033,018 69,459 - 172,485 798,190 2,425,728 1,389 - 95,583 95,583

(Registered under the Societies Act)

Statement of Financial Activities for the year ended 31 December 2015 (continued)

	<u>Notes</u>	<u>2015</u>	2014
DECOURAGE EVENDED		\$	\$
RESOURCES EXPENDED			
Costs of Activities for Generating Funds			
Advertising		86	1,031
Appreciation and training for volunteers		33	-
Bad debts written off		560	_
Bank charges		1,449	_
Depreciation on property, plant and equipment	3	3,979	17,115
Disposal		5,705	2,179
Employee benefits expense	7	315,399	285,643
Food and refreshment		6,281	4,431
Fund raising expenses		151,422	122,834
General expenses		3,817	570
Insurance		6,558	5,356
Lease of premises		378,618	392,323
Materials		9,830	9,805
Printing, stationery and postage		3,016	1,848
Repairs and maintenance		28,785	20,406
Retreats and special events		2,190	1,743
Sanitary		121	374
SDF levy		653	639
Security alarm system and maintenance		1,926	-
Staff benefits		2,975	3,560
Teaching ministry		3,195	4,537
Telecommunication		3,535	3,162
Transport		1,035	1,025
Utilities		156,061	194,715
Vehicle expenses		19,681	28,260
Wages		59,670	7,392
		1,166,580	1,108,948

(Registered under the Societies Act)

Statement of Financial Activities for the year ended 31 December 2015 (continued)

	<u>Notes</u>	<u>2015</u>	<u>2014</u>
		\$	\$
RESOURCES EXPENDED (continued)			
Program Costs			
Advertising		2,492	659
Allowance for doubtful debts - trade		58,232	-
Appreciation and training for volunteers		2,876	1,032
Bank charges5		2,165	767
Clinical and therapy expenses		24,686	23,275
Community outreach and special events	_	29,589	26,513
Depreciation on property, plant and equipment	3	216,675	155,647
Disposal		970	3,111
Employee benefits expense	7	1,252,773	1,039,007
Food and refreshment		71,676	77,042 14,468
Foreign worker levy		24,911 473	14,400
Fund raising expenses		5,414	- 4,487
General expenses Insurance		17,145	15,500
Lease of premises		249,928	223,388
Printing, stationery and postage		14,352	13,892
Property, plant and equipment written off		6,908	
Recreation		<u>-</u>	2,366
Repairs and maintenance		52,154	48,513
Resident/intern allowance		18,829	28,467
Sanitary		8,958	7,059
SDF levy		2,045	2,074
Security fees		57,674	3,155
Staff benefits		10,133	11,832
Teaching ministry		19,204	8,237
Telecommunication		27,718	29,880
Transport		22,162	14,304
Utilities		73,795 21,614	64,517 18,887
Vehicle expenses		42,939	26,299
Wages		42,939	20,299
		2,338,490	1,864,378
Governance Costs			
Accountages food		_	800
Accountancy fees Audit fees		8,266	8,000
Professional fees		5,564	18,088
Professional rees	'		
		13,830	26,888_
TOTAL RESOURCES EXPENDED		3,518,900	3,000,214
Surplus for the year		1,270,218	183,410

(Registered under the Societies Act)

Statement of Changes in Funds for the year ended 31 December 2015

	Accumulated <u>fund</u>
	\$
Balance as at 1 January 2014	2,078,484
Surplus for the year	183,410
Balance as at 31 December 2014	2,261,894
Surplus for the year	1,270,218
Balance as at 31 December 2015	3,532,112

(Registered under the Societies Act)

Statement of Cash Flows for the year ended 31 December 2015

	Notes	<u>2015</u>	<u>2014</u>
		\$	\$
CASH FLOWS FROM OPERATING ACTIVITIES:	1		
Surplus for the year		1,270,218	183,410
Adjustments for:			
Depreciation on property, plant and equipment Property, plant and equipment written off Gain on disposal of property, plant and equipment Interest income	3	220,654 6,908 - (1,389)	172,762 - (2,350) (1,592)
Operating surplus before working capital changes		1,496,391	352,230
Increase in receivables Increase/(decrease) in payables		(86,431) 87,095	(51,777) (43,742)
Net cash from operating activities		1,497,055	256,711
CASH FLOWS FROM INVESTING ACTIVITIES:	,		
Decrease in fixed deposits with maturity over 3 months Interest received Proceeds from disposal of property, plant and equipment Purchase of property, plant and equipment	3	63,886 1,389 - (33,967)	100,000 1,592 2,350 (433,048)
Net cash from/(used in) investing activities		31,308	(<u>329,106</u>)
Net increase/(decrease) in cash and cash equivalents		1,528,363	(72,395)
Cash and cash equivalents at beginning of the year		1,025,457	1,097,852
Cash and cash equivalents at end of the year	8	2,553,820	1,025,457

(Registered under the Societies Act)

NOTES TO THE FINANCIAL STATEMENTS - 31 December 2015

The following notes form an integral part and should be read in conjunction with the accompanying financial statements.

1. **GENERAL INFORMATION**

- (a) Highpoint Community Services Association (the "Association") is registered with the Registrar of Societies in the Republic of Singapore. It is also a charity registered under the Charities Act, Cap. 37. Its registered office is located at No. 1 Lorong 23 Geylang, Singapore 388352.
- (b) The principal activities of Association is to operate a halfway and three quarter way house to rehabilitate male ex-offenders, operates a residential treatment centre for abused teenage girls and provides community-based services to the needy, elderly and disadvantaged. The Association is also an Institution of Public Character ("IPC") under the Ministry of Social and Family Development.

2. SIGNIFICANT ACCOUNTING POLICIES

(a) Basis of Preparation

The Association presents its financial statements in Singapore dollars, which is also its functional currency. These financial statements are prepared in accordance with the historical cost convention and comply with Charities Act, Societies Act and Singapore Financial Reporting Standards (FRS), including related Interpretations promulgated by the Accounting Standards Council.

During the financial year, the Association adopted all the applicable new/revised FRSs which are effective on or before 1 January 2015. The adoption of these new/revised FRSs did not have any material effect on the Association's financial statements and did not result in substantial changes to the Association's accounting policies.

(b) Significant Accounting Estimates and Judgments

Estimates, assumptions concerning the future and judgments are made in the preparation of the financial statements. They affect the application of the Association's accounting policies, reported amounts of assets, liabilities, income and expenses, and disclosures made. They are assessed on an ongoing basis and are based on experience and relevant factors, including expectations of future events that are believed to be reasonable under the circumstances.

(A) Key sources of estimation uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the balance sheet date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

Depreciation on Property, Plant and Equipment

The costs of property, plant and equipment are depreciated on a straight-line basis over their estimated useful lives. Management's estimates of the useful lives of these property, plant and equipment are disclosed in note 2(d). Changes in the expected usage and technological developments could impact the economic useful lives and the residual values of these assets. Therefore, future depreciation charges could be revised. The carrying amount of property, plant and equipment and the depreciation charge for the year are disclosed in note 3 to the financial statements.

(Registered under the Societies Act)

2. <u>SIGNIFICANT ACCOUNTING POLICIES</u> (continued)

(b) Significant Accounting Estimates and Judgments (continued)

(B) Critical judgments made in applying accounting policies

In the process of applying the Association's accounting policies, the management has made certain judgments, apart from those involving estimations, which have significant effect on the amounts recognised in the financial statements.

(i) Impairment of Trade Receivables

The impairment policy for bad and doubtful debts of the Association is based on the evaluation of collectability and ageing analysis of the accounts receivables and on management's judgment. At the balance sheet date, trade receivables amounting to \$69,971 (2014: \$95,598) were past due but regarded as not impaired. A considerable amount of judgment is required in assessing the ultimate realisation of these receivables, including the current credit worthiness and the past collection history of each customer. If the financial condition of these customers were to deteriorate, resulting in an impairment of their ability to make payment, allowance for impairment will be required.

(ii) Impairment of Non-Financial Assets

The carrying amounts of the Association's non-financial assets subject to impairment are reviewed at each balance sheet date to determine whether there is any indication of impairment. If such indication exists, the asset's recoverable amount is estimated based on the higher of the value in use and the asset's net selling price. Estimating the value in use requires the Association to make an estimate of the expected future cash flows from the continuing use of the assets and also to choose a suitable discount rate in order to calculate the present value of those cash flows.

(c) FRS and INT FRS not yet effective

The Association has not applied any new FRS or INT FRS (Interpretations of Financial Reporting Standards) that has been issued as at the balance sheet date but is not yet effective. The management do not anticipate the adoption of the new FRS and INT FRS in future financial periods to have any material impact on the Association's financial statements in the period of initial application.

(d) Property, Plant and Equipment

All items of property, plant and equipment are initially recorded at cost. The cost of an item of property, plant and equipment is recognised as an asset if, and only if, it is probable that future economic benefits associated with the item will flow to the Association and the cost of the item can be measured reliably.

Property, plant and equipment are stated at cost less accumulated depreciation and impairment loss, if any.

Any estimated costs of dismantling and removing the property, plant and equipment and reinstating the site to its original condition (reinstatement costs) are capitalised as part of the cost of the property, plant and equipment.

(Registered under the Societies Act)

2. <u>SIGNIFICANT ACCOUNTING POLICIES</u> (continued)

(d) Property, Plant and Equipment (continued)

Depreciation is calculated on the straight line basis so as to write off the cost, less the residual value, of the assets over their estimated useful lives. The annual rates of depreciation are as follows:

Office furniture, equipment, computers and electrical appliances

S years

S years

Renovation

3 to 5 years

5 years

Fully depreciated assets are retained in the financial statements until they are no longer in use.

The residual values, useful lives and depreciation methods of property, plant and equipment are reviewed and adjusted as appropriate, at each financial year end.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the assets is recognised in profit or loss in the year the asset is derecognised.

(e) Trade and Other Receivables

Trade and other receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less allowance for impairment. Receivables with a short duration are not discounted.

When there is objective evidence that the Association will not be able to collect all amounts due according to the original terms of the receivables, an impairment loss is recognised. The amount of the impairment loss is measured as the difference between the carrying value of the receivable and the present value of the estimated future cash flows discounted at the original effective interest rate. The carrying amount of the receivable is reduced directly or through the use of an allowance account. The amount of the loss is recognised in profit or loss.

If, in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss shall be reversed either directly or by adjusting an allowance account. The amount of the reversal shall be recognised in profit or loss.

(f) Cash and Cash Equivalents

Cash and cash equivalents comprise cash in hand, cash at bank and bank deposits which are subject to insignificant risks of changes in value. Cash equivalents are stated at amounts at which they are convertible into cash.

(g) Other Payables

Other payables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method.

(h) Revenue Recognition

Provided there is evidence of entitlement, as expressed in writing, donations and income from fund raising events are recognised in profit or loss in the period of receipt or when they become receivable.

(Registered under the Societies Act)

2. <u>SIGNIFICANT ACCOUNTING POLICIES</u> (continued)

(h) Revenue Recognition (continued)

Interest and rental income are recognised on an accrual basis.

Revenue from sale of items is recognised upon delivery of the goods and acceptance by the customer.

A gift in kind is included in profit or loss based on an estimate of the fair value at the date of the receipt of the gift of a non-monetary asset or the grant of a right to a monetary asset. The gift is recognised if the amount of the gift can be measured reliably and there is no uncertainty that it will be received.

Service income from removal services are recognised upon services being rendered.

Government grants are recognised when the conditions attaching to the grants have been complied with and the grants have been received.

(i) Fund Accounting

Monies received for specific purposes are credited directly to the respective fund accounts. Income and expenditure relating to specific funds are accounted for directly in the funds to which they relate. Assets and liabilities of the specific funds are pooled in the balance sheet.

(j) Employee Benefits

Defined Contribution Plans

The Association makes contributions to the state provident fund (Central Provident Fund). Such contributions are recognised as compensation expense in the same period as the employment that gives rise to the contributions.

(k) Impairment of Non-Financial Assets

The carrying amounts of the Association's assets subject to impairment are reviewed at each balance sheet date to determine whether there is any indication of impairment. If such indication exists, the asset's recoverable amount is estimated. An impairment loss is recognised whenever the carrying amount of an asset exceeds its recoverable amount. The recoverable amount is the greater of the asset's fair value less cost of disposal and its value in use. The value in use is the present value of estimated future cash flows expected to arise from the continuing use of the asset and from its disposal at the end of its useful life.

An impairment loss on a non-revalued asset is recognised in profit or loss. An impairment loss on a revalued asset is recognised in other comprehensive income to the extent that the impairment loss does not exceed the amount in the revaluation surplus for that same asset. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount or when there is an indication that the impairment loss recognised for the asset no longer exists or decreases. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined if no impairment loss had been recognised.

(Registered under the Societies Act)

2. SIGNIFICANT ACCOUNTING POLICIES (continued)

(I) <u>Leases</u>

Operating Leases

Leases whereby the lessor effectively retains substantially all the risks and benefits of ownership of the leased item are classified as operating leases.

When the Association is the lessor, income arising from such operating lease is recognised on a straight line basis over the lease term.

When the Association is the lessee, operating lease payments are recognised as an expense on a straight line basis over the lease term.

(m) Related Parties

A related party is a person or body of persons who has the ability, directly or indirectly, to control or exercise significant influence over the financial and operating decisions of the Association, including other parties that are subject to common control or common significant influence.

3. PROPERTY, PLANT AND EQUIPMENT

	Office furniture, equipment, computers and electrical appliances	Motor <u>vehicles</u>	Renovation	<u>Total</u>
Cost	\$	\$	\$	\$
At 1 January 2014 Additions Disposal At 31 December 2014 and 1 January 2015	221,688 96,954 	350,133 25,158 (<u>44,975</u>) 330,316	589,453 310,936 900,389	1,161,274 433,048 (<u>44,975</u>) 1,549,347
Additions Written off	20,247 (<u>38,726</u>)	<u> </u>	13,720 (<u>84,461</u>)	33,967 (<u>123,187</u>)
At 31 December 2015	300,163	330,316	829,648	1,460,127
Accumulated depreciation				
At 1 January 2014	138,881	232,926	505,782	877,589
Charged to cost of activities for generating funds Charged to program costs	858 44,116	- 30,727	16,257 80,804	17,115 155,647
Charge for the year Disposal	44,974	30,727 (<u>44,975</u>)	97,061	172,762 (<u>44,975</u>)
At 31 December 2014 and 1 January 2015	183,855	218,678	602,843	1,005,376
Charged to cost of activities for generating funds Charged to program costs	1,429 49,082	<u>-</u> 31,566	2,550 136,027	3,979 216,675
Charge for the year Written off	50,511 (<u>37,379</u>)	31,566	138,577 (<u>78,900</u>)	220,654 (<u>116,279</u>)
At 31 December 2015	196,987	250,244	662,520	1,109,751

(Registered under the Societies Act)

3.	PROPERTY, PLANT AND E	QUIPMENT (conti	nued)		
	Carrying amount				
	At 31 December 2015	103,176	80,072	167,128	350,376
	At 31 December 2014	134,787	111,638	297,546	543,971
4.	TRADE AND OTHER RECE	<u>IVABLES</u>		2045	2014
				<u>2015</u>	<u>2014</u>
				\$	\$
	Trade receivables		_	160,651	123,049
	Allowance for doubtful debts Balance brought forward			-	_
	Current year's allowance			58,232	-
	Balance carried forward		_	58,232	
				102,419	123,049
	Non-trade receivables			326,056 173,220	206,898 176,410
	Deposits Prepayments			29,646	38,553
			-	631,341	544,910
	Trade receivables are non-terms. They are recognised on initial recognition. Non-trade receivables and description.	at their original inv	oice amounts	which represent (their fair values
	repayable on demand.	cposits are unsee	arca, non ma	cot boaring and	expected to be
5.	FIXED DEPOSITS WITH BA	<u>NK</u>		<u> 2015</u>	2014
				\$	\$
	Fixed deposit with maturity to	erms		Ψ	Ψ
	within 3 months from initialmore than 3 months from		-	- 544,114	200,000 608,000
			=	544,114	808,000
	The fixed deposits bear interper annum.	est at rates rangin	g from 0.10% t	to 0.55% (2014: 0	0.05% to 0.55%)
6.	OTHER PAYABLES				
				<u>2015</u>	<u>2014</u>
				\$	\$
	Deposits received			168,072	151,710
	Accruals			173,07 9 5,706	80,447 9,139
	Sundry payables Unearned income			146,785	142,120
	Donated motor vehicle		-	53,897	77,028
			.	547,539	460,444

(Registered under the Societies Act)

6. OTHER PAYABLES (continued)

Other payables are unsecured, non-interest bearing and are normally settled within 90 days or on demand.

7. EMPLOYEE BENEFITS EXPENSE

EMPLOYEE BENEFITS EXPENSE	<u>2015</u>	2014
	\$	\$
Cost of Activities for Generating Funds		
Salaries and related costs Employer's contributions to Central Provident Fund	266,008 49,391	248,662 36,981
Program Costs	315,399	285,643
Salaries and related costs Employer's contributions to Central Provident Fund	1,117,760 135,013	927,787 111,220
	1,252,773	1,039,007
	1,568,172	1,324,650

8. CASH AND CASH EQUIVALENTS

Cash and cash equivalents in the statement of cash flows comprise the following:

	<u>2015</u>	<u>2014</u>
	\$	\$
Fixed deposits with bank (note 5) Cash and bank balances	544,114 _2,553,820	808,000 825,457
	3,097,934	1,633,457
Less: Fixed deposits with maturity over 3 months	544,114	608,000
Cash and cash equivalents	2,553,820	1,025,457

9. TAXATION

As a registered charity under the Charities Act, Cap. 37, the Association is exempt from income tax under Section 13(1)(zm) of the Income Tax Act, Cap. 134.

10. OPERATING LEASE COMMITMENTS

The Association leases premises from non-related parties under non-cancellable operating lease agreements.

These leases have an average tenure of between 2 to 3 years, varying terms and provide renewal options.

(Registered under the Societies Act)

10. OPERATING LEASE COMMITMENTS (continued)

As at 31 December 2015, the Association has lease commitments under non-cancellable operating leases where the Association is the lessee:

	<u>2015</u>	<u>2014</u>
	\$	\$
Payable within 1 year	632,357	204,057
Payable after 1 year but not later than 5 years	<u>110,279</u>	137,570
	742,636	341,627

The above operating lease commitments are based on known rental rates as at the date of this report and do not include any revision in rates which may be determined by the lessor.

As at 31 December 2015, the Association has lease commitments under non-cancellable operating leases where the Association is the lessor:

	<u>2015</u>	<u>2014</u>
	\$	\$
Receivable within 1 year	649,968	95,420
Receivable after 1 year but not later than 5 years	108,328	
	758,296	95,420

The above operating leases do not provide for contingent rents.

11. RELATED PARTIES

The Association is governed by the Management Committee. The Executive Director and management personnel are responsible for policy making, organising and supervising the daily activities of the Association.

The Association has in place a conflict of interest policy which sets out documented procedures requiring Management Committee members and staff in management positions to declare actual or potential conflicts of interests to the Management Committee, and to abstain from voting or participating in decision making in the matter.

Key management personnel compensation

, in an age in our personner componential	<u>2015</u>	<u>2014</u>
Short-term employee benefits:	\$	\$
Salaries and related costs Employer's contribution to Central Provident Fund	454,164 56,129	351,755 42,662
	510,293	394,417

Key management personnel are employees holding management position in the Association. The President and members of the Management Committee are volunteers and do not receive any monetary remuneration for their service.

12. FINANCIAL RISKS MANAGEMENT

The Association is exposed to financial risks arising from its operations and the use of financial instruments. The key financial risks are credit risk, liquidity risk and interest rate risk. The management reviews and agrees on policies for managing each of these risks and they are summarised below:

(Registered under the Societies Act)

12. <u>FINANCIAL RISKS MANAGEMENT</u> (continued)

(i) <u>Credit risk</u>

Credit risk is the potential risk of financial loss resulting from the failure of customers or other counterparties to settle their financial and contractual obligations to the Association as and when they fall due.

The Association's exposure to credit risk arises primarily from trade and other receivables. Credit evaluations are performed on all tenants. Tenants are required to place security deposits with the Association at the commencement of each tenancy term.

At the balance sheet date, there was no significant concentration of credit risk. The maximum exposure to credit risk is represented by the carrying amount of each financial asset in the balance sheet.

Financial assets that are neither past due nor impaired

Trade and other receivables that are neither past due nor impaired are creditworthy debtors with good payment record with the Association.

Financial assets that are past due but not impaired

The Association has trade receivables that are past due but not impaired. These trade receivables are unsecured and the analysis of their aging at balance sheet date is as follows:

	<u>2015</u>	<u>2014</u>
Trade receivables past due:	\$	\$
•	20.470	24 606
1 to 30 days 31 to 60 days	29,479 39,735	31,696 19,480
More than 60 days	757	44,422
	69,971	95,598

Financial assets that are impaired

The carrying amount of trade receivables individually determined to be impaired as at the balance sheet date is \$58,232. The movements in the related allowance are disclosed in notes to the financial statements.

(i) Liquidity risk

Liquidity risk is the risk that the Association will encounter difficulty in meeting financial obligations due to shortage of funds.

The Association manages its operating cash flows and the availability of funding so as to ensure that a sufficient level of cash and cash equivalents is maintained to meet its working capital requirement.

All financial liabilities of the Association are repayable on demand or mature within one year.

(Registered under the Societies Act)

12. FINANCIAL RISKS MANAGEMENT (continued)

(ii) <u>Interest rate risk</u>

Interest rate risk is the risk that the fair value or future cash flows of the Association's financial instruments will fluctuate because of changes in market interest rates.

The Association does not have any interest-bearing financial liabilities. Its only exposure to changes in interest rates relates to interest-earning bank deposits. The management monitors movements in interest rates to ensure deposits are placed with financial institutions offering optimal rates of return.

The interest rates and terms of maturity of financial assets of the Association are disclosed in note 5 to the financial statements.

13. FAIR VALUE OF FINANCIAL ASSETS AND LIABILITIES

The carrying amounts of cash and cash equivalents, receivables and payables approximate their fair values due to their short term nature.

Financial Instruments by Category

The aggregate carrying amounts of financial instruments classified as loans and receivables and financial liabilities at amortised cost are as follows:

	<u>2015</u>	<u>2014</u>
	\$	\$
Loans and receivables Financial liabilities at amortised cost	3,699,629 346,857	2,139,814 241,296

14. RESERVE POLICY

The Association will work towards having a reserve of \$3 million, which is equivalent to one year of its current budgeted operating expenses.

The management committee of the Association will review its reserve requirement annually.

Designated funds are only used for its specific purposes for which the funds were set up.

The Association is not subject to externally imposed reserve management requirements.

There were no changes to the Association's approach to reserve management since the previous financial year.

15. AUTHORISATION OF FINANCIAL STATEMENTS

The financial statements of the Association for the year ended 31 December 2015 were authorised for issue by Highpoint Community Services Association's management committee on 30 March 2016.